

Microsoft Project 2003

MANUAL - FOUNDATION LEVEL

European Edition



© 1995-2004 Cheltenham Courseware Ltd. Crescent House 24 Lansdown Crescent Lane Cheltenham Gloucestershire GL50 2LD, UK

Tel: +44 (0)1242 227200 Fax: +44 (0)1242 253200

Email: info@cheltenhamcourseware.com Internet: http://www.cheltenhamcourseware.com

All trademarks acknowledged. E&OE.

International Contact Phone Numbers

From the USA 011 44 1242 227200

From Ireland 00 44 1242 227200

From other countries + 44 (0)1242 227200

© Cheltenham Courseware Ltd. 1995-2004 No part of this document may be copied without written permission from Cheltenham Courseware unless produced under the terms of a courseware site license agreement with Cheltenham Courseware.

All reasonable precautions have been taken in the preparation of this document, including both technical and non-technical proofing. Cheltenham Courseware and all staff assume no responsibility for any errors or omissions. No warranties are made, expressed or implied with regard to these notes. Cheltenham Courseware shall not be responsible for any direct, incidental or consequential damages arising from the use of any material contained in this document. If you find any errors in these training modules, please inform Cheltenham Courseware. Whilst every effort is made to eradicate typing or technical mistakes, we apologise for any errors you may detect. All courses are updated on a regular basis, so your feedback is both valued by us and will help us to maintain the highest possible standards.

Sample versions of courseware from Cheltenham Courseware

(Normally supplied in Adobe Acrobat format): If the version of courseware that you are viewing is marked as NOT FOR TRAINING, SAMPLE, or similar, then it cannot be used as part of a training course, and is made available purely for content and style review. This is to give you the opportunity to preview our courseware, prior to making a purchasing decision. Sample versions may not be re-sold to a third party.

For current license information

This document may only be used under the terms of the license agreement from Cheltenham Courseware. Cheltenham Courseware reserves the right to alter the licensing conditions at any time, without prior notice. No terms or conditions will affect your rights as defined under UK law. Please see the site license agreement available at: www.cheltenhamcourseware.com/agreement

Courseware Release Version 6.0

Look for this icon for the **New** features of this software version.

Look for this icon for the Enhanced features of this software version.

COURSE BASICS	6
Toolbars	6
The Title Bar	6
The Menu Bar	6
The Tool Bar	6
The Status Bar	7
The Scroll Bar	7
FILE MANAGEMENT	8
Opening Files	8
Saving Files	
Closing Files	
INSTALLING THE SAMPLE FILES	10
INTRODUCTION TO MICROSOFT PROJECT 2003	11
What is Project 2003?	11
Project 2003	11
THE PROJECT 2003 ENVIRONMENT	12
Using the Main Menu	
Using the Ask a Question Box	12
Sing Task Panes	13
Using the Getting Started Pane	
Using the New Project Pane	
Using the Search Results Pane	
Using the Project Help Pane	
Using Microsoft Project Help	
_ Accessing the Office Assistant	
Toolbars	
Using Toolbars	
Showing a Toolbar	
Hiding a Toolbar	
Moving a Toolbar	
Using the Standard Toolbar	
Using the Formatting Toolbar	21
Using the Project Guide	
REVIEW QUESTIONS	
DEFINING THE PROJECT	
CREATING A NEW PROJECT	
Starting a New Project	
OPENING A PROJECT	
Opening a Project	
USING FILE PROPERTIES	
Utilising File Properties	
ENTERING START AND FINISH DATES	
Inputting Start and Finish Dates	
ESTABLISHING A PROJECT CALENDAR	
Setting up a Project Calendar	
Making a New Calendar	
Changing Calendar Options	
SAVING	
Saving Your Project	
QUITTING AND CLOSING	
Closing a Project	
Quitting Project 2003	
REVIEW QUESTIONS	31
TASKS	32

PAGE 4 - PROJECT 2003 - FOUNDATION LEVEL MANUAL

	32
Entering Tasks	
ENTERING TASK DURATIONS	33
Entering Task Durations	
ENTERING SUBTASKS	34
Entering Subtasks	34
Creating a Summary Task	
Using Recurring Tasks	
Entering Recurring Tasks	
USING TASK NOTES	
Entering Task Notes	
Assigning Milestones	
Assigning Milestones	
ENTERING CONSTRAINTS	
Adding Constraints	
Using Deadlines	
EDITING TASKS	
Editing Tasks	
DELETING TASKS	
Deleting Tasks	
Moving Tasks	
Moving Tasks	
CREATING DEPENDENCIES	
Establishing Dependencies	
Using Finish-to-Start (FS) Dependencies	
Using Start-to-Finish (SF) Dependencies	45
Using Start-to-Start (SS) Dependencies	
Using Finish-to-Finish (FF) Dependencies	48
REVIEW QUESTIONS	50
RESOURCES	51
CREATING A RESOURCE LIST	51
Creating Resources	
ENTERING WORKING TIME	53
Entering Working Time	
ENTERING WORKING TIME Entering Working Time ENTERING COSTS	
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates	
ENTERING WORKING TIME Entering Working Time ENTERING COSTS	
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates	53 54 54 54
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates. Editing Resource Costs	53 54 54 54 55 55
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes	53 54 54 54 55 55 55
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK	53 53 54 54 54 55 55 55 55
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK. Assigning with the Assign Resources Dialog Box	53 53 54 54 54 55 55 55 55 56
ENTERING WORKING TIME	53 53 54 54 54 55 55 55 55 56 56
ENTERING WORKING TIME	53 54 54 54 55 55 55 55 56 56
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes Assigning Resources To a Task Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS	53 53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME	53 53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME Entering Working Time	53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME	53 53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME	53 53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME	53 53 54 54 54 55 55 55 55 56 56 57 58
ENTERING WORKING TIME	53 54 55 54 55 55 55 55 56 56 57 58 58 59 59 61
ENTERING WORKING TIME	53 54 55 55 55 55 56 56 56 57 58 58 59 59 61
ENTERING WORKING TIME Entering Working Time	53 54 55 55 55 55 55 56 56 56 57 58 58 59 59 61
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes Assigning Resources To a Task Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View	53 54 55 55 55 55 55 56 56 57 58 58 58 58 58 58 58 58 58
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes Assigning Resources To a Task Assigning with the Assign Resources Dialog Box. Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW	53 54 54 554 554 555 555 556 566 576 578 588 589 599 590 61 61 61 630 631
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW Applying the Task Usage View	53 54 54 55 55 55 55 55 56 56 57 58 58 58 58 58 59 61 61 61 61 61
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW Applying the Task Usage View USING THE TRACKING GANTT VIEW Applying the Task Usage View USING THE TRACKING GANTT VIEW	53 54 54 54 55 55 55 55 55 56 56 57 58 58 58 58 59 61 61 61 61 61
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW Applying the Task Usage View USING THE TRACKING GANTT VIEW Applying the Tracking Gantt View USING THE TRACKING GANTT VIEW Applying the Tracking Gantt View	53 54 54 54 55 55 55 55 56 56 56 57 58 58 58 58 61 61 61 61 61 62 63
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW Applying the Task Usage View USING THE TRACKING GANTT VIEW Applying the Tracking Gantt View USING THE RESOURCE GRAPH VIEW	53 53 54 54 54 55 55 55 55 55 56 56 57 58 58 58 59 61 61 61 61 61 62 63 64
ENTERING WORKING TIME Entering Working Time ENTERING COSTS Entering Rates Editing Resource Costs ENTERING NOTES Entering Notes ASSIGNING RESOURCES TO A TASK Assigning with the Assign Resources Dialog Box Using the Resource List Options Assigning in the Gantt Table View REVIEW QUESTIONS INTRODUCTION TO VIEWS USING THE CALENDAR VIEW Applying the Calendar View USING THE GANTT CHART VIEW Applying the Gantt Chart View USING THE NETWORK DIAGRAM VIEW Applying the Network Diagram View USING THE TASK USAGE VIEW Applying the Task Usage View USING THE TRACKING GANTT VIEW Applying the Tracking Gantt View USING THE TRACKING GANTT VIEW Applying the Tracking Gantt View	53 53 54 54 54 55 55 55 55 55 56 56 57 58 58 58 59 61 61 61 61 61 62 63 64

PAGE 5 - PROJECT 2003 - FOUNDATION LEVEL MANUAL

Using the Resource Sheet View	67
Applying the Resource Sheet View	
USING THE RESOURCE USAGE VIEW	
Applying the Resource Usage View	68
REVIEW QUESTIONS	
PRINTING REPORTS	69
VIEWING AND PRINTING REPORTS	69
Using Print Preview	69
Understanding Print Preview	69
UNDERSTANDING PAGE SETUP	70
Using Page Setup	
UNDERSTANDING THE PRINT DIALOG BOX	71
Using the Print Dialog Box	
STARTING THE REPORTS DIALOG BOX	72
Understanding the Reports Dialog Box	
UNDERSTANDING THE DIFFERENT TYPES OF REPORTS	
Using Overview Reports	
Using Current Activity Reports	
Using Cost Reports	
Using Assignments Reports	
Using Workload Reports	
Using Custom Reports	
THE PROJECT GUIDE FOR PRINTING WIZARD	77
Vsing the Project Guide for Printing Wizard	77
CUSTOMISING REPORTS	
Using Customised Reports	
Creating a New Report	79
Editing Existing Reports	79
REVIEW QUESTIONS	80

Course Basics

Toolbars

The Title Bar

The title bar is displayed along the top of almost all program, folder and dialog box windows. It is used to display information such as the name of the application (or folder) and the document you are working on. Information which is displayed here may vary. The example shown illustrates the title bar for a program called **Microsoft Word**, in which a document called **Document1** has been opened or saved:



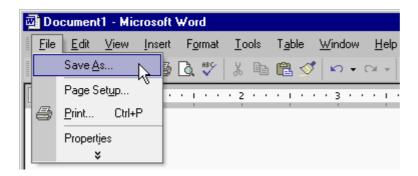
The Menu Bar

The menu bar is located under the title bar, and contains a series of drop down menus.
 The example shown illustrates the Microsoft Word Menu Bar:



To execute Menu commands

 In most cases, you are asked to use the mouse to execute a series of menu commands (e.g., File > Save As). What this means is that you select File from the main menu, followed by Save As:



The Tool Bar

The tool bar contains a series of icons, which allow you to achieve a desired effect as
quickly as possible. In the example shown, taken from the Microsoft Word Formatting
toolbar, to make the selected text bold, you would click on the **Bold** icon:



The Status Bar

Most application windows have a status bar displayed along the bottom of the window.
 In the example illustrated, taken from Microsoft Word, the status bar conveys information about the page within the document which you are working on, along with other relevant information:



The Scroll Bar

 When a program or folder needs to display information within a window, two sets of scroll bars may be displayed along the bottom and right side of the window. By using the scroll bars it is possible to move to any position within a document and also work on a document many times bigger than your physical screen size.

To move up and down within a window (using the scroll bar)

- To scroll upwards in a window, click on the upwards-pointing arrow at the top of the vertical scroll bar:
- To move downwards in a window, click on the downwards-pointing arrow at the bottom of the vertical scroll bar:

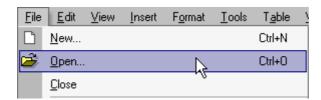
To move right to left within a window

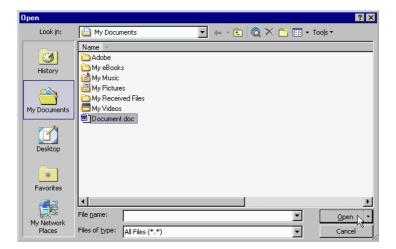
- To move to the right-hand side of a window, click on the right-hand arrow on the horizontal scroll bar:
- To move to the left-hand side of a window, click on the left-hand arrow on the horizontal scroll bar:

File Management

Opening Files

• From the main menu, select **File > Open** command or click on the **Open** icon and select the required file from the dialog box displayed:



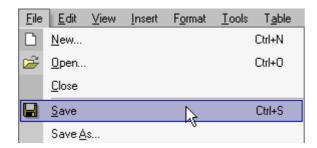


- Use the Look in drop-down menu to select the drive or folder which contains the file you want.
- To open the file you require either double-click on the file name or select the file name by clicking on it, and then click on the **Open** button.

Saving Files

To save a new document

 From the main menu, select File > Save command or click on the Save icon and from the dialog box displayed select the required folder. Enter a file name and then click on the Save button:



 After you have saved the file for the first time, clicking on the Save icon will automatically save your document with the filename you gave it. It does not give you the option to rename.

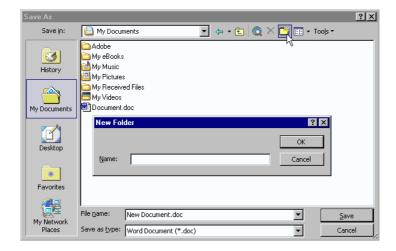
To save a document under another name and/or location

The Save As command can be used to save a file under a different name, to save a file
in a different word processor format, or to save a file to a different drive and/or folder.
From the main menu, choose File > Save As command.

Note: The **File > Save As** command will rename the document on the screen so that you can keep the earlier version, as well as saving any changes you have made.

To create a new folder in which to save your document

- Click on the Create New Folder icon, displayed within the Save As dialog box.
- This will display the **New Folder** dialog box. Enter the name of the new folder, and then click on the **OK** button:



Note: The folder will be created under the current folder.

Closing Files

• Click on the **Close Window** icon displayed at the top-right of the document window. Be sure to click on the **Close Window** icon, (as opposed to the **Close** icon):



Installing the Sample Files

- Use Windows Explorer to create a folder called Project 2003 Foundation Samples, in the My Documents folder.
- If you are installing the sample files from the CD-ROM, place the CD-ROM in the CD drive and copy the files from the project_2003_foundation_eur\exercise_files to the My Documents\Project 2003 Foundation Samples folder.
- If these files have been copied to your network server, then ask your trainer/supervisor for more information about how to copy these files to your PC's hard disk.

Notes for tutors:

The above instructions are for Windows that has not been set-up for a multi-user environment (with individual profiles). The instructions above may also require modification within a Windows NT/2000/XP environment. Where possible pre-install the relevant work files prior to use by students/delegates.

Introduction to Microsoft Project 2003

When you have completed this learning module you will have seen how to:

- Use the main menu
- Use the Ask a Question box
- Use task panes
- Use the Getting Started pane
- Use the New Project pane
- Use the Search Results pane
- Use the Help pane
- Use the Office Assistant
- Show a toolbar
- · Hide a toolbar
- Move a toolbar
- Use the Standard toolbar
- Use the Formatting toolbar
- Use the Project Guide

What is Project 2003?

Project 2003

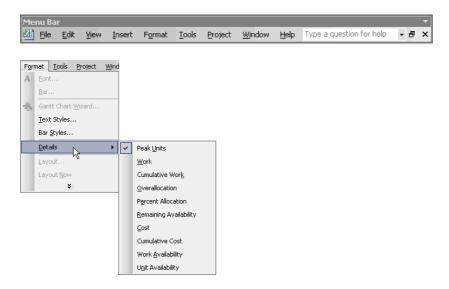
- **Microsoft Project 2003** is Microsoft's answer to project management. It provides all the tools you need for effective planning, tracking, problem solving, sharing, and completing a project in keeping with conventional management principles and practices.
- It can be used for a project of any size. It simply provides a framework to start with, as well as the means to organise and manage effectively. It is like having a project management assistant:



The Project 2003 Environment

Using the Main Menu

• The Main Menu (or Menu Bar) contains all of the Project 2003 menu options. From these menu options, you can access most of Project 2003's features. It consists of drop-down menus and submenus which allow you to select the command you want to execute:

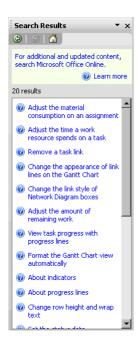


Using the Ask a Question Box

 As well as the menus and submenus, the Main Menu also contains the Ask a Question box at the far right. This feature allows you to type a question or key words for a subject with which you need help:



• Project displays any related topics in the **Search Results** task pane:



- You can click on the links to read about the topic.
- If you have internet access, Project will also search on Microsoft Office Online for related help topics.

Using Task Panes

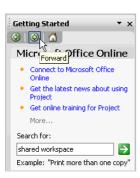
- The Task Pane is a like a dialog box which lists some of the most common tasks which
 you might want to accomplish with Project. The Task Pane automatically opens when
 Project is started for the first time. If the pane does not open, open it by selecting View >
 Toolbars > Task Pane from the main menu.
- This area of Project has been much improved over previous versions. Earlier versions only contained the New Project and Search task panes
- Project 2003 provides four task panes: Getting Started, Search Results, Help and New Project.

Note: The **Shared Workspace** task pane is not available for use in Project 2003 Standard:



You can navigate between the task panes by clicking the Other Task Panes down arrow
on the upper right hand corner of the task pane and selecting the pane you would like to
use, or by using the Forward and Back arrows at the top left corner to move between

panes:



To show or hide the Task Pane

 To show the task pane, right click on any toolbar and select Task Pane. A check-mark will appear beside the toolbar if it is selected

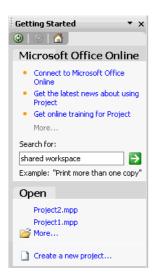
OR from the main menu, choose **View > Toolbars** and select **Task Pane** from the drop-down menu.

• To hide the task pane, right click on any toolbar and deselect Task Pane

OR from the main menu, choose **View > Toolbars** and deselect **Task Pane** from the drop-down menu.

Using the Getting Started Pane

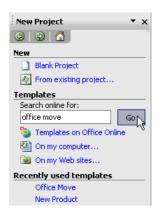
• The **Getting Started** pane is a new feature in Project 2003. It is similar to task panes found in other Microsoft Office programs and contains links to Microsoft Office Online, a link to open recently used projects, and a link to create a new project:



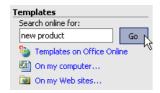
- Clicking on one of the listed projects will open the project.
- Clicking on the More link, will display the Open dialog box.
- Clicking on the Create a new project link, will display the New Project pane.

Using the New Project Pane

 The New Project Pane allows you to create a new project from scratch, from an existing project, or from a template:



Project 2003 now allows you to download templates from Microsoft Office Online.
 Simply enter the type of template you would like to search for in the Search online for text box and click on Go:



• Click on **On my computer** to open the **Templates** dialog box, which lists all templates which come with Project:



 Click on On my Web sites to open the New from Templates on my Web Sites dialog box and browse to find the desired template:



• The New Project pane also lists **Recently used templates** for you to select from.

Using the Search Results Pane

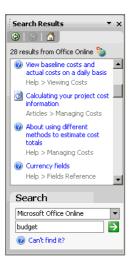
- The **Search Results Pane** has two areas. The upper portion is for displaying the results of a search, and the lower portion is for entering search criteria.
- In the **Search** area, you can use the drop-down menu to choose where you would like Project to look for the information:



 After selecting where you would like Project to search for the information, enter one or more keywords into the text box, then click on the green arrow:



• Project displays the search results in the upper portion of the task pane:



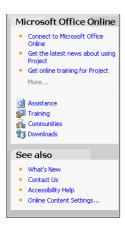
Simply click on the link to display the Microsoft Office Help window.

Using the Project Help Pane

- The **Project Help** pane allows you to enter topics you would like assistance with in the Assistance area.
- Type one or more keywords in the **Search for** text box and click on the green arrow:



- This will take you back to the Search Results pane, with all related topics listed in the upper portion of the pane.
- The Help pane also provides links to aid you in searching for help on Microsoft Office
 Online and more links to other help features found in Project:

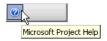


Using Microsoft Project Help

 Project 2003's help is similar to the help found in Microsoft Office products. You can access it several ways.

To access Microsoft Project Help

Click on the Help icon found on the far right corner of the Standard toolbar:



OR from the main menu, choose Help > Microsoft Project Help

OR press the F1 key.

The Project Help Pane is displayed for you to search for help.

Accessing the Office Assistant

The Office Assistant can also assist you in finding help on any questions you may
have. Simply click on the Office Assistant, type your question into the text box and
click Search. The assistant will show you a list of possible help topics on which you can
click to open the Microsoft Project Help window and access the necessary information.

To show the Office Assistant

• From the main menu, choose **Help > Show the Office Assistant**.

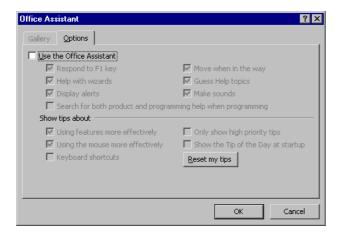
To hide the Office Assistant

From the main menu, choose Help > Hide the Office Assistant

OR right-click on the Office Assistant and select **Hide**.

To turn the Office Assistant off

 Click on the Office Assistant, choose Options, and deselect the Use the Office Assistant check box in the Office Assistant dialog box:



Toolbars

Using Toolbars

 Project has 14 toolbars in all. The Standard and Formatting toolbars are shown by default. The other toolbars are used only for specific functions in Project.

Showing a Toolbar

 From the main menu, choose View > Toolbars and select the toolbar you would like to show

OR right-click on any toolbar and select the toolbar you would like to show.

Note: A check-mark will appear beside the name of a toolbar if it is selected.

Hiding a Toolbar

 From the main menu, choose View > Toolbars and deselect the toolbar you would like to hide

OR right-click on any toolbar and deselect the toolbar you would like to hide.

Moving a Toolbar

Toolbars can be anchored to any edge of the Project 2003 window, or they can float
independently. To move a toolbar, hover your mouse over the left edge of the toolbar
you want to move. Your cursor will change to the move cursor. Click your mouse and
drag it to the location you want to move it to:



Using the Standard Toolbar

• The **Standard** toolbar provides quick access to commonly used actions. Each icon represents a particular action. When you point to an icon (without clicking), a descriptive tool tip appears to help you identify it. The following is a list and brief description of the icons on the **Standard** toolbar:



New - creates new project.

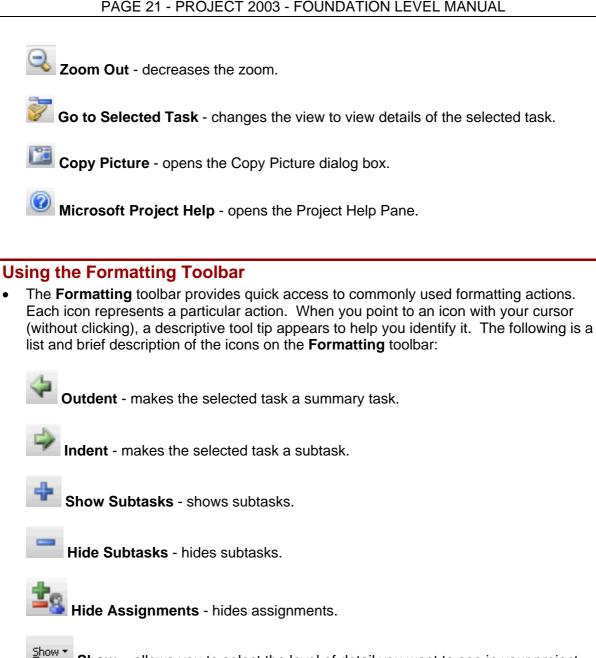


Open - opens an existing project.

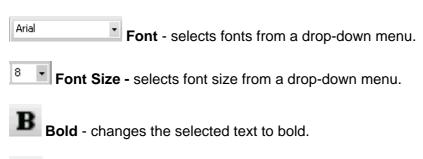


Save - saves the current project.

Search - performs a search.
Print - prints the project.
Print Preview - changes display to print preview.
Spelling - performs a spell check.
Cut - cuts the selected range to the Office clipboard.
Copy - copies the selected range to the Office clipboard.
Paste - pastes the last item from the Office clipboard.
Format Painter - pastes formatting from one item in your project over another.
Undo - undoes the last action.
Hyperlink - inserts a hyperlink.
Link Tasks - links selected tasks.
Unlink Tasks - unlinks selected tasks.
Split Task - splits selected tasks.
Task Information - displays the Task Information dialog box.
Task Notes - displays the Notes tab in the Task Information dialog box.
Assign Resources - opens the Assign Resource dialog box.
Publish All Information - publishes to the Microsoft Project Server.
Group by - groups tasks according to your selection in the drop down menu.
Zoom In - increases the zoom.

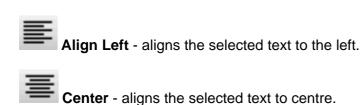


Show - allows you to select the level of detail you want to see in your project from a drop-down menu.



Italic - changes the selected text to italic.

Underline - underlines the selected text.



Align Right - aligns the selected text to the right.

Filter - allows you to filter tasks according to the selected option from the drop-down menu.

AutoFilter - places a drop-down menu at the top right of every column to allow you to filter information easily.



Gantt Chart Wizard - starts the Gantt Chart Wizard.

Using the Project Guide

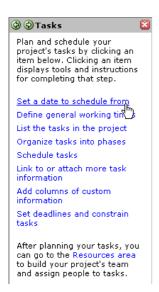
• The **Project Guide** is a new "goal-based user interface" which can help you start your project. It is similar to the task pane and provides guides and wizards in four main categories: **Tasks**, **Resources**, **Track** and **Report**.

To Show the Project Guide

- To view the Project Guide, from the main menu, select Tools > Options. Click on the Interface tab and check off Display Project Guide.
- Then from the main menu, select View > Toolbars > Project Guide. The Project guide toolbar will be displayed.
- Click on the **Show/Hide Project Guide** button on the **Project Guide** toolbar to display the **Project Guide Pane**:



When you click on a topic on the Project Guide toolbar, the corresponding Project
 Guide Pane will be displayed:



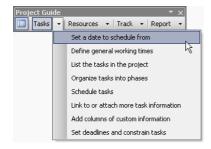
 Click on the blue links to go to a particular subject where Project will guide you through each step:



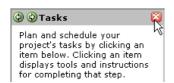
You can easily navigate from one topic to the next using the Project Guide toolbar:



 Each topic has its own drop down menu which you can use to navigate through the steps:



• You can quit the Project Guide at any time by clicking on the red "X" at the top right corner of the Project Guide:



OR by deselecting the **Show/Hide Project Guide** button on the **Project Guide** toolbar.

Review Questions

How would you:

- Use the main menu?
- Use the Ask a Question box?
- Use task panes?
- Use the Getting Started pane?
- Use the New Project pane?
- Use the Search Results pane?
- Use the Help pane?
- Use the Office Assistant?
- Show a toolbar?
- Hide a toolbar?
- Move a toolbar?
- Use the Standard toolbar?
- Use the Formatting toolbar?
- Use the Project Guide?

Defining the Project

When you have completed this learning module you will have seen how to:

- Create a New Project
- Open a Project
- Use File Properties
- Enter Start and Finish Dates
- Establish a Project Calendar
- Save a Project
- Close a Project
- Quit Project

Creating a New Project

Starting a New Project

 From the main menu, choose File > New and click on Blank Project in the New Project task pane:



OR click on New icon on the Standard toolbar

OR press the Ctrl + N key combination.

Opening a Project

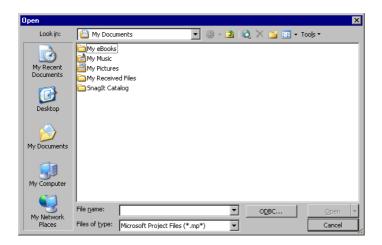
Opening a Project

From the main menu, choose File > Open

OR click on Open icon on the Standard toolbar

OR press the **Ctrl + O** key combination.

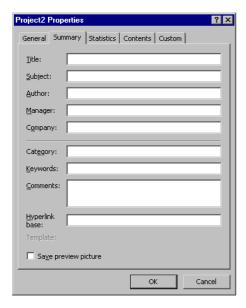
This will display the Open dialog box. Browse to find the project you wish to open.
 Open either by clicking on the file and then clicking Open, or by double clicking it:



Using File Properties

Utilising File Properties

- **File Properties** automatically gathers and stores miscellaneous information about a file. To access file properties, from the main menu, choose **File > Properties**.
- The File Properties dialog box is displayed.
- The General tab provides a quick summary of the name, type, location, size, creation date, modified date, accessed date and attributes of the project.
- In the **Summary** tab, you can enter any additional information you may want to record regarding your project:



- The **Statistics** tab lists the dates the project was last created, modified, accessed and printed, as well as who saved it last, the revision number and the total editing time.
- The **Contents** tab shows a project summary. It tells the start date, finish date, duration, work hours, cost, % complete, and % work complete.
- The Custom tab allows you to add custom file properties to the project.

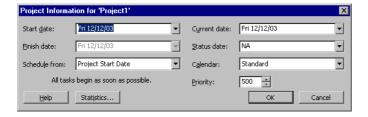
Entering Start and Finish Dates

Inputting Start and Finish Dates

- The first step in starting a new project is establishing basic project information. The start *or* finish date is what you will use to anchor your project. Your schedule will be built around either the start date or the finish date which you choose.
- The start and finish date information is entered in the **Project Information** dialog box.

To Enter Project Information

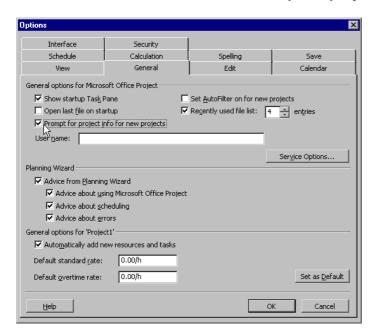
• To enter project information, from the main menu, choose **Project > Project Information**. The **Project Information** dialog box will be displayed:



 Depending on what you choose from the Schedule from drop-down menu (Project Start Date is the default), either the start date or finish date will be available for you to select:



- You can either type in the date, or click the down arrow to display a pop-up calendar to select a date.
- Typically, the other fields (**Current date**, **Status date**, **Calendar**, and **Priority**) can be left as the default values.
- Click **OK**. Project will close the dialog box and save the information for you.
- This information can be changed at any time throughout your project, and can be useful
 in trying out "what-if" scenarios in the planning stage.
- You can choose to have the Project Information dialog box open automatically every time you start a new project by choosing Tools > Options to open the Options dialog



box. On the General tab, check off Prompt for project info for new projects:

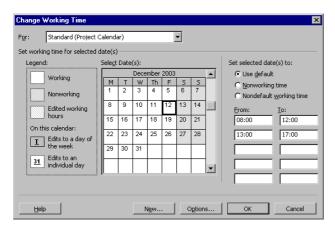
Establishing a Project Calendar

Setting up a Project Calendar

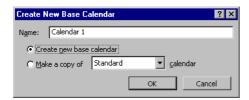
Project supplies three basic calendars (Standard, Night Shift and 24 Hours) which you
can use as foundations to create your own base calendar. You can make a calendar
which indicates general working times for each resource or group of resources. Project
will use this information for things like scheduling resources and converting task
durations.

Making a New Calendar

• To make a new calendar, from the main menu, choose **Tools > Change Working Time**. The **Change Working Time** dialog box will open:



• Click on New. The Create New Base Calendar dialog box will open:



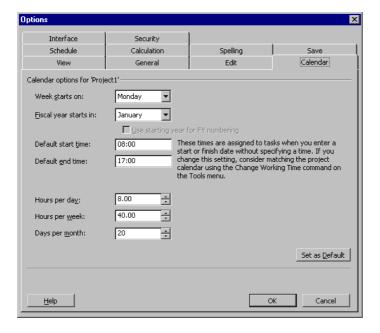
- Enter a descriptive name for the new calendar.
- Use the radio buttons to either **create a new base calendar**, or make a **copy** of the type of calendar you select from the drop-down menu.
- Click OK to go back to the Change Working Time dialog box to customise the new base calendar.

Changing Calendar Options

 Click on Options to open the Calendar tab in the Options dialog box. Enter the appropriate information to describe a typical workday and workweek.

Note: You can change the first day of the week from Sunday to Monday (or any other day) by selecting **Monday** from the **Week starts on** drop down menu.

Click **OK** to close the **Options** dialog box:



To change a Calendar

- You can make exceptions to the regular schedule set in the Options dialog box by altering working times and working days.
- In the **Change Working Time** dialog box, select the calendar you would like to make the changes to from the **For** drop-down menu.
- Use the Select Date(s) portion of the dialog box to select a specific date or range of dates.

• Use the **Set Selected Date(s) to** portion of the dialog box to make the necessary changes.

Saving

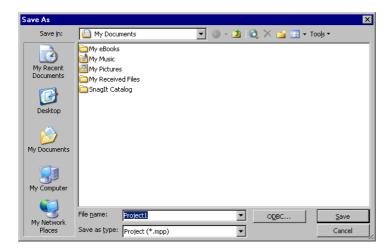
Saving Your Project

From the main menu, choose File > Save

OR click on Save icon on the Standard toolbar

OR press the **Ctrl + S** key combination.

• If you are saving your project for the first time, the **Save As** dialog box will open:



• **Browse** to find the location where you would like to save your project, enter a name in the **File name** text box, and click **Save**.

Quitting and Closing

Closing a Project

From the main menu, choose File > Close

OR click on the **Close Window** [x] button on upper right hand corner of the **Project window**:



If you have not saved your project yet, you will be prompted to do so:



Quitting Project 2003

• From the main menu, choose File > Exit

OR click on **Close Window** [x] button on the **title bar**:



Review Questions

How would you:

- Create a New Project?
- Open a Project?
- Use File Properties?
- Enter Start and Finish Dates?
- Establish a Project Calendar?
- Save a Project?
- Close a Project?
- Quit Project?

Tasks

When you have completed this learning module you will have seen how to:

- Enter a task
- Enter task durations
- Enter subtasks
- Use recurring tasks
- Use task notes
- Assign milestones
- Enter constraints
- Edit tasks
- Delete tasks
- Move tasks
- Create dependencies

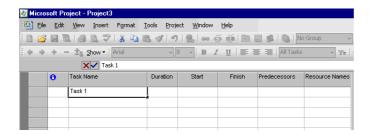
Entering Tasks

Tasks are the specific activities which must be completed in order to finish your project – essentially, a 'to-do' list. Your task list is the backbone of your project plan. It is essential to create your task list as comprehensively as possible because if a required task is omitted, you may not be able to achieve all of your goals. It is beneficial to create your task list in approximately the same order as the tasks will be performed, although it is not necessary to be completely accurate as there are ways to edit, add, delete, and move tasks.

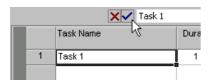
Entering Tasks

• There are a couple ways to enter a new task. The first is to click in the **Task Name** column in the first row of the **Gantt table** and enter the task name. The task name will also appear in the **entry bar** above the **Gantt table**.

Note: The Gantt Chart is the default view in Project. It will be discussed in more detail later:



 You can accept the information you entered by clicking on the check mark in the entry bar or by moving to another cell:



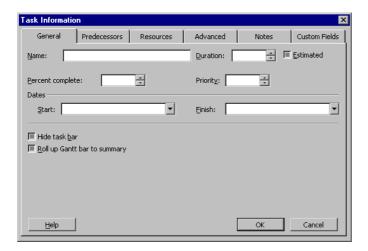
- After you accept the information, the task is assigned an ID number which is displayed
 in the far left column.
- The second way to enter a task is to enter the information in the General tab of the Task Information dialog box.
- You can access the Task Information dialog box by clicking on Task Information icon



OR from the main menu, choose **Project > Task Information**

OR double-click on the task

OR press the **Shift + F2** key combination:



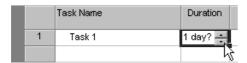
Entering Task Durations

Entering Task Durations

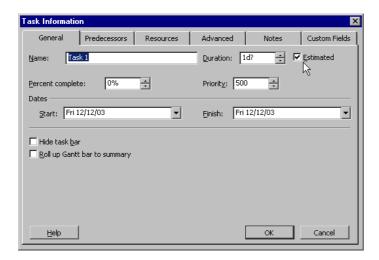
- Project uses **1 day** as the default length for task durations. If your estimate for the duration of your task is different than one day, you can change it.
- Project uses abbreviations for different time measures. Use these abbreviations when typing in the duration:
 - m Minutes
 h Hours
 d Days
 ed Elapsed
 - ed Elapsed days w Weeks

 To change the duration of a task, either type the duration into the Duration column in the Gantt table view

OR use the arrow buttons on the right end of the **Duration** box to adjust the duration incrementally:



- Note the question mark beside the duration. This indicates that the duration is an
 estimate. Unless you know the exact beginning and end times, leave it as an estimate
 so that Project will have greater flexibility in adjusting the amount of time needed to
 complete a task.
- When you manually change the duration of a task, the question mark which indicates an
 estimated duration disappears. To specify that the changed duration is still an estimate,
 check the **Estimated** box in the **Task Information** dialog box:



 Project automatically calculates the **Start** and **Finish** dates based upon the basic project information you provided in the **Project Information** dialog box and the task duration you entered. It is best to leave the dates as Project has calculated them and fine-tune them at a later date.

Entering Subtasks

Entering Subtasks

- **Subordinate tasks**, or **subtasks**, are used to break large tasks into smaller units until you reach the level of detail you want. This can be especially useful in the displaying and printing of your project.
- By breaking large tasks into smaller, more manageable tasks, you may be able to schedule them to run concurrently, thereby reducing both the duration of the task and the duration of the project.

To enter a subtask

Insert a row by highlighting the row directly below where you want to insert a subtask:



To create a new row, from the main menu, choose Insert > New Task

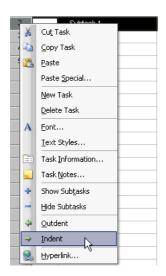
OR press the **Insert** key on your keyboard.

This will create a new task row:

	0	Task Name	Duration	Start	Finish
1		Task 1	1 day?	Fri 12/12/03	Fri 12/12/03
2					
3		Task 2	1 day?	Fri 12/12/03	Fri 12/12/03
4		Task 3	1 day?	Fri 12/12/03	Fri 12/12/03
5		Task 4	1 day?	Fri 12/12/03	Fri 12/12/03

- Enter the name of the subtask. Accept the new task by clicking on the check mark in the entry bar, or by moving to another cell.
- Click on the **Indent** icon on the **Formatting** toolbar to indent the new task to make it subordinate

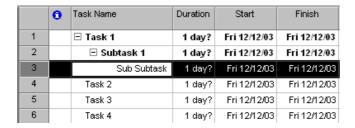
OR right-click on the new task's ID number at the far left and select **Indent** from the drop-down menu:



 Note how the new subtask is indented, and the task above it is now bolded (indicating that it is a summary task) and has a minus sign beside it which allows you to show or hide the subtask:

	0	Task Name	Duration	Start	Finish
1		⊟ Task 1	1 day?	Fri 12/12/03	Fri 12/12/03
2		Subtask 1	1 day?	Fri 12/12/03	Fri 12/12/03
3		Task 2	1 day?	Fri 12/12/03	Fri 12/12/03
4		Task 3	1 day?	Fri 12/12/03	Fri 12/12/03
5		Task 4	1 day?	Fri 12/12/03	Fri 12/12/03

• It is also possible to break a task down even further and create a subtask for a subtask:



 This can be especially useful when you are working on a large project which requires many levels of detail.

Creating a Summary Task

- Alternately, you can choose to group the tasks you have already entered under a summary task.
- Insert a row by highlighting the row directly below where you want to create a summary task:

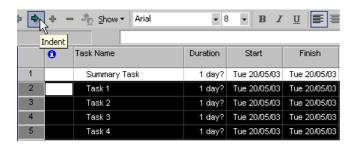
	0	Task Name	Duration	Start	Finish
4		Task 1	1 day?	Fri 12/12/03	Fri 12/12/03
2		Task 2	1 day?	Fri 12/12/03	Fri 12/12/03
3		Task 3	1 day?	Fri 12/12/03	Fri 12/12/03
4		Task 4	1 day?	Fri 12/12/03	Fri 12/12/03

To create a new row, from the main menu, choose Insert > New Task

OR press the **Insert** key on your keyboard.

- This will create a new task row. Enter the name of the summary task. Accept the new task name by clicking on the check mark in the entry bar, or by moving to another cell.
- Select the rows which you would like to group under the summary task by highlighting them.
- Click on the Indent icon on the Formatting toolbar to indent the tasks to make them subordinate

OR right-click on the highlighted tasks and select **Indent** from the drop-down menu:



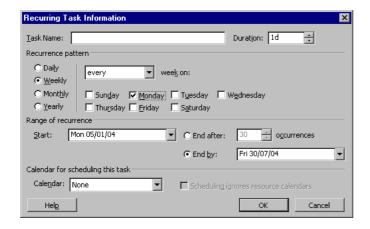
Using Recurring Tasks

Entering Recurring Tasks

 Certain tasks fall into the category of recurring tasks. They could happen on a daily or weekly basis, or at intermittent times throughout your project. Project allows you to create the task once and then designate both frequency and timing to it.

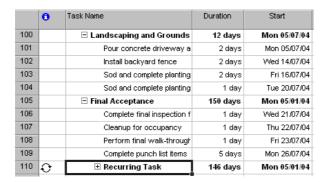
To create a Recurring Task

- From the main menu, choose Insert > Recurring Task.
- The Recurring Task Information dialog box opens:



- Enter a name in the Task Name box.
- Enter the duration in the **Duration** box.
- Enter the recurrence pattern by using the **option buttons**, **drop-down menus** and **check boxes** in the **Recurrence pattern** section.
- Enter the length of time the task recurs by using the options in the **Range of recurrence** section.
- Click OK to return to the Gantt Chart view.

Notice the recurring task symbol in the Indicator column:



Using Task Notes

Entering Task Notes

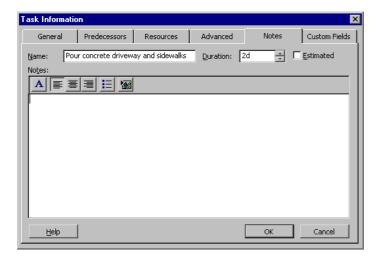
 Notes can be attached to a task to quickly display information regarding anything related to it. Notes can be displayed onscreen and included in printed reports.

To enter a Task Note:

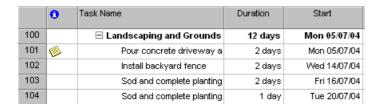
Select the task to which you would like to add a note and from the main menu, choose
 Project > Task Notes

OR right-click on the task and select **Task Notes** from the drop-down menu

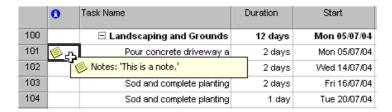
OR double-click on the task and select the **Notes** tab in the **Task Information** dialog box:



- Use the area provided to enter your notes. You can use the formatting tools provided to format your note.
- Click **OK** to save and attach the note to your task and return to the Gantt Chart view.
- Notice the note symbol in the Indicator column:



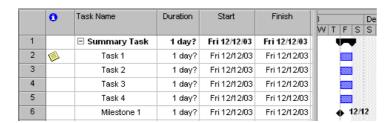
Hover your mouse pointer over the note symbol to read the note:



Assigning Milestones

Assigning Milestones

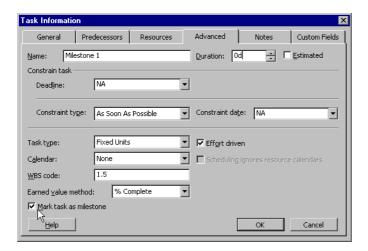
- Milestones are used to mark key moments in a project and can help you monitor your progress. Although a milestone is usually a task with no duration, it is possible to make a task which has a duration as a milestone.
- Milestones are marked by a diamond in the Gantt Chart view:



To create a Milestone

 Create a new task and enter a null value in the duration field. Project will automatically recognise it as a milestone

OR double-click on the task you would like to make a milestone and select the **Mark** task as milestone checkbox in the **Advanced** tab of the **Task Information** dialog box:



Click OK.

Entering Constraints

Adding Constraints

- A constraint is a parameter placed upon a task which limits the start or finish of a task.
- By default, the As Soon as Possible constraint is applied to every task. The following is a list of all of the constraint types which are available to choose from:

As Soon as Possible

Schedules the task to start as soon as the beginning of the project.

As Late as Possible

Schedules the task to end no later than the end of the project.

Finish No Earlier Than/

Finish No Later Than

Schedules the tasks to finish no later or sooner than a specific date.

Must Finish On/

Must Start On

Schedules the task to finish on or start on a specific date.

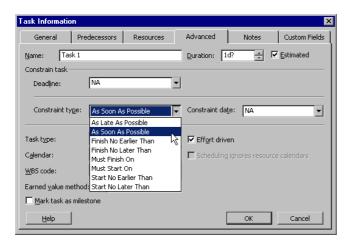
Start No Earlier Than/

Start No Later Than

Schedules the task to start no earlier than or no later than a specific date.

To enter a Constraint

• Open the **Task Information** dialog box and click on the **Advanced** tab:



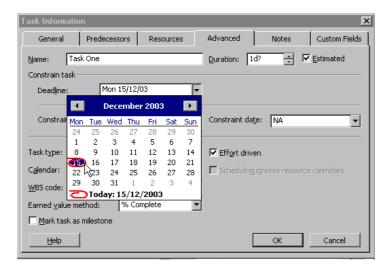
• Choose the desired constraint from the **Constraint type** drop-down menu and enter a constraint date if applicable.

Using Deadlines

Deadlines differ from constraints in the way that Project doesn't take the deadline date
into consideration when creating a schedule. It will, however, alert you if the estimated
finish date for a task is after the deadline date, by flagging the task in the Gantt view with
an exclamation mark.

To Create a Deadline

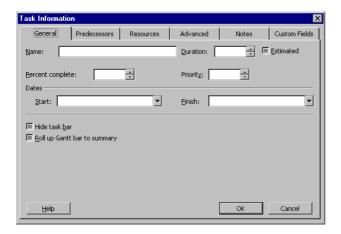
 To create a deadline, open the Task Information dialog box of the task you would like to assign a deadline to. Click on the Advanced tab and either type a date into the Deadline field or use the drop-down calendar to select the deadline date:



Editing Tasks

Editing Tasks

 Tasks can be edited using a number of different methods, although the easiest and most convenient way is to use the **Task Information** dialog box because all of the task information is readily available for you to review and change if necessary:



Deleting Tasks

Deleting Tasks

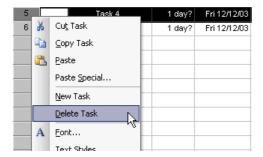
• Occasionally you will need to delete tasks either because they were entered in error or they are no longer relevant. There are several ways to do this.

To delete a Task

- Highlight the task or range of tasks to be deleted.
- From the main menu, choose Edit > Delete Task

OR press the **Delete** key on your keyboard

OR right-click on the highlighted task(s) and select **Delete Task**:



Moving Tasks

Moving Tasks

- Highlight the task or range of tasks which you would like to move.
- Place your mouse over the ID number of the task until it becomes a move cursor:



Drag and drop the task(s) to the desired location

OR cut and paste the task to the desired location.

 An important thing to keep in mind when moving tasks is that when you move a summary task, its subtasks move with it. In order to move a subtask to a new location, you must first out-dent it so that it is at the highest possible level.

Creating Dependencies

Establishing Dependencies

- Dependencies are a way to link tasks together in order to describe which tasks must precede or succeed one another - some tasks must start or finish before another task can begin or end. Creating dependencies allows Project to create a flexible time framework relative to the task preceding or succeeding it.
- There are two types of tasks in a dependency. A **predecessor** task must occur before another task. A **successor** task must occur after another task.
- There are four different types of dependencies (or linkages) which will be discussed in detail.

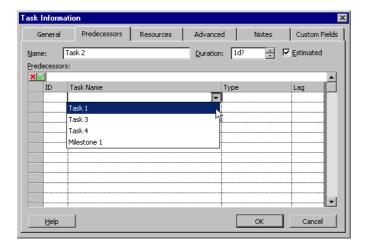
Using Finish-to-Start (FS) Dependencies

 The finish-to-start dependency is the most common type of relationship. The start of one task begins as soon as its predecessor finishes. The successor can't start until the predecessor finishes.

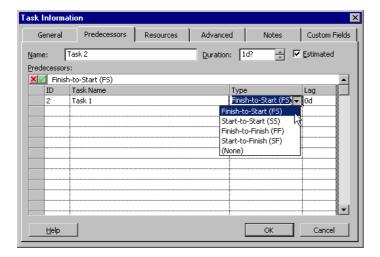
To create a Finish-to-Start (FS) dependency

- There are a few different ways to establish a **finish to start** dependency.
- Use the **Predecessors** tab in the **Task Information** dialog box.

• Click on the down arrow at the right side of the **Task Name** column to select the name of the task you would like to set as the predecessor:

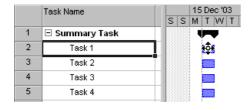


Choose the type of dependency from the drop-down menu of the Type column:

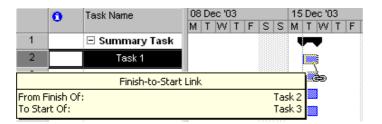


• Click OK

OR in the Gantt Chart view, hover your mouse pointer over the task you would like to make the predecessor until the cursor becomes four arrows pointing outward:



 Click and drag the mouse pointer to the task which you would like to make the successor. The cursor becomes a link symbol and an information box is displayed describing the link you are creating:



Release the mouse and the link will be created

OR in the Gantt table view, highlight the tasks you want to link.

• From the main menu, choose Edit > Link Tasks

OR click on the **Link Tasks** icon on the **Standard** toolbar

OR press the Ctrl + F2 key combination.

Using Start-to-Finish (SF) Dependencies

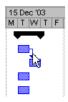
 In a start-to-finish dependency, the successor task is completed after its predecessor starts. In other words, the successor task cannot finish until the predecessor task starts. The start to finish relationship is rarely used, although it may be necessary in unusual instances.

To create a Start-to-Finish (SF) dependency

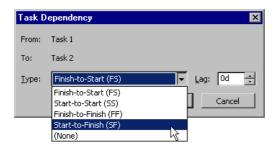
 Use the Predecessors tab in the Task Information dialog box (as outlined in the previous section) to set this link

OR create a dependency using any one of the methods used to create a finish to start dependency (described in the previous section).

• Double-click on the arrow joining the tasks in the **Gantt Chart** view:



This will open the Task Dependency dialog box:



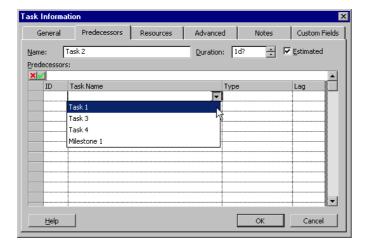
- Select the **Start-to-Finish (SF)** dependency type from the **Type** drop-down menu.
- Click OK.

Using Start-to-Start (SS) Dependencies

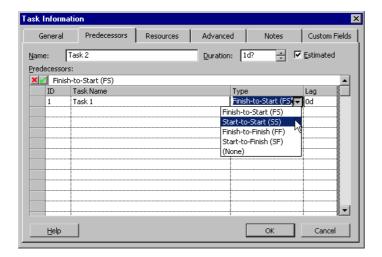
• In a start-to-start relationship, the successor can't start until the predecessor starts. The tasks can happen simultaneously, but the predecessor needs to have started in order for the successor to start.

To create a Start-to-Start (SS) dependency

- There are a few different ways to establish a **start to start** dependency.
- Use the Predecessors tab in the Task Information dialog box.
- Click on the down arrow at the right side of the **Task Name** column to select the name of the task you would like to set as the predecessor:

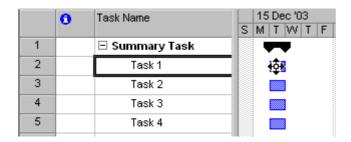


Choose the Start-to-Start dependency from the drop-down menu of the Type column:

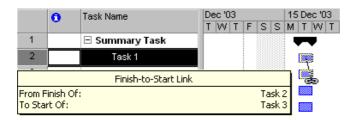


Click OK

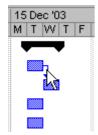
OR in the Gantt Chart view, hover your mouse pointer over the task you would like to make the predecessor until the cursor becomes four arrows pointing outward:



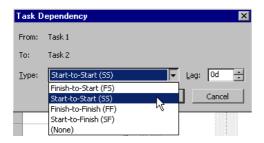
 Click and drag the mouse pointer to the task which you would like to make the successor. The cursor becomes a link symbol and an information box is displayed describing the link you are creating. By default, a Finish-to-Start dependency is created. This can be changed once the link has been made:



- Release the mouse and the link will be created.
- Double-click on the line linking the tasks:



 This will open the Task Dependency dialog box where you can modify the dependency type:



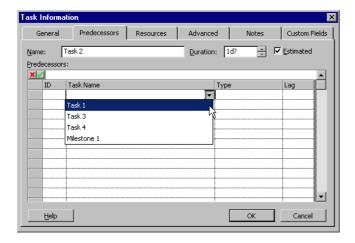
Click OK.

Using Finish-to-Finish (FF) Dependencies

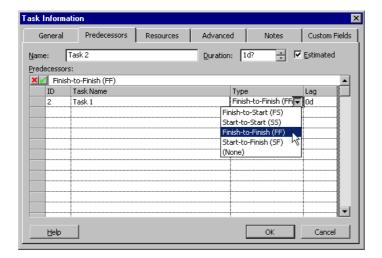
In a finish-to-finish relationship, the successor can't finish until the predecessor finishes.
 The tasks can happen simultaneously, but the predecessor has to have finished in order for the successor to finish.

To create a Finish-to-Finish (FF) dependency

- There are a few different ways to establish a finish to finish dependency.
- Use the Predecessors tab in the Task Information dialog box.
- Click on the down arrow at the right side of the Task Name column to select the name of the task you would like to set as the predecessor:

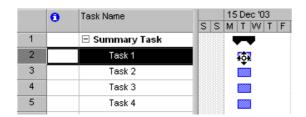


 Choose the Finish-to-Finish dependency from the drop-down menu of the Type column:

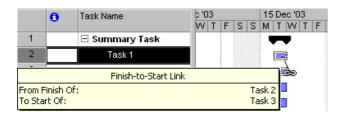


Click OK

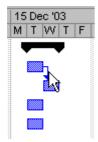
OR in the Gantt Chart view, hover your mouse pointer over the task you would like to make the predecessor until the cursor becomes four arrows pointing outward:



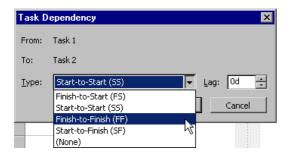
 Click and drag the mouse pointer to the task which you would like to make the successor. The cursor becomes a link symbol and an information box is displayed describing the link you are creating. By default, a Finish-to-Start dependency is created. This can be changed once the link has been made:



- · Release the mouse and the link will be created.
- Double click on the line linking the tasks:



 This will open the Task Dependency dialog box where you can modify the dependency type:



• Click OK.

Review Questions

How would you:

- Enter a task?
- Enter task durations?
- Enter subtasks?
- Use recurring tasks?
- Use task notes?
- Assign milestones?
- Enter constraints?
- Edit tasks?
- Delete tasks?
- Move tasks?
- Create dependencies?

Resources

When you have completed this learning module you will have seen how to:

- Create a resource list
- Enter working time
- Enter costs
- Enter notes
- Assign resources to a task

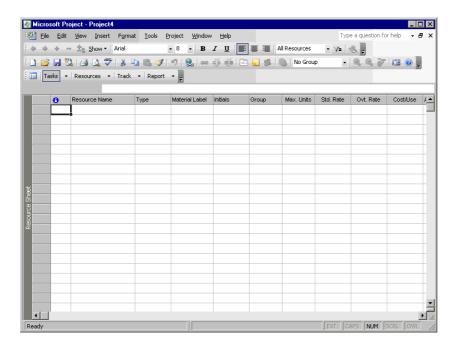
Creating a Resource List

Creating Resources

- Resources are people, supplies and equipment which you need to use to accomplish
 your tasks and goals.
- Project uses the resource information you provide to make the schedule for your project.
 Typically, the more resources you assign, the shorter the duration of the project will be because a task is completed faster when there are more people or materials assigned to it.

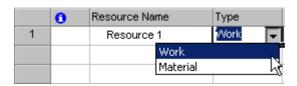
To create a Resource

- One of the best ways to enter resources is by using the Resource Sheet view.
- To open the Resource Sheet view, from the main menu, choose View > Resource Sheet:

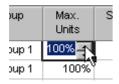


Enter a descriptive name for the resource in the Resource Name field. This can be a
worker's name, a job title, or the name of a material.

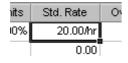
 Click on the down arrow in the Type field and choose the type of resource. Project allows you to choose either Work (human resources) or Material:



- If the resource is a material resource, enter a unit of measurement in the **Material Label** field. This could be minutes, litres, kilometres etc. depending on the type of material you are using. If your resource is **Work**, you can leave this field empty.
- Enter the initials of the resource in the **Initials** field. Project enters the first letter of the resource name as the default, but you can customise it if you prefer.
- Enter the group name in the Group field if you would like the resource to belong to a
 group. Remember to spell the group name exactly the same every time you type it.
 Groups will be discussed later in this chapter.
- Enter the percentage of working time a resource can contribute to the project in the Max. Units field. For example, if a resource can work full-time, you would enter 100%. If the worker can only work part-time, you would enter 50%, or whatever percentage is appropriate. Project uses 100% as the default in this field:



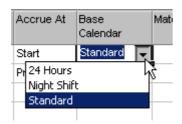
• Enter the rate the resource would normally cost in the **Std. Rate** field. Although Project uses hours as the default, you can also enter the rate in minutes, days, weeks, or years. To change the unit, type the **amount**, followed by a **slash**, and the **first letter** of the unit:



- Enter the rate the resource would cost for overtime work in the **Ovt. Rate** field. Once again, Project uses hours as the default, but you may change the unit if you wish.
- Enter the flat rate a resource would cost in the **Cost/Use** field. Use this when a resource is not charged on a time-related basis (such as a material cost).
- Select the way you would like Project to calculate the cost of a resource in the Accrue
 At field. There are three choices:
 - **Start** Project calculates the entire cost of the resource as soon as the task begins.
 - **Prorated** Project calculates the cost throughout the project.
 - **End** Project calculates the entire cost of the resource when the task is complete:



• Select the calendar you would like to base the resource's time on from the drop-down list in the **Base Calendar** field. Project uses the **Standard** calendar as the default:



 Enter a code in the Code field if you wish. Later on, it can help you to organise, sort or filter your information.

Entering Working Time

Entering Working Time

• The base calendar which you choose for a resource determines its availability. You can customise a resource's calendar if necessary (i.e. Blocking off vacation time).

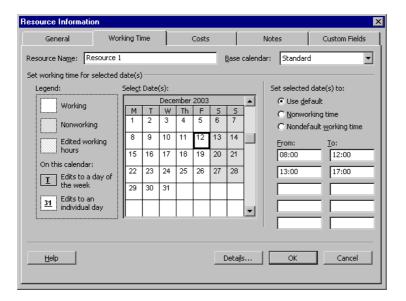
To customise Working Time

 In the Resource Sheet view, choose Project > Resource Information to open the Resource Information dialog box

OR double-click on the resource

OR press the **Shift** + **F2** key combination.

Click on the Working Time tab if it is not already displayed:



Adjust the calendar to your specifications.

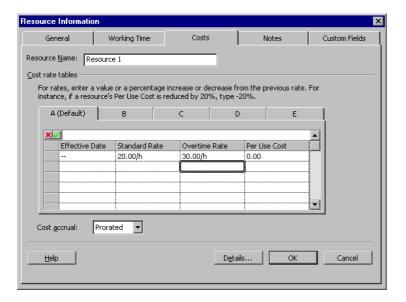
Entering Costs

Entering Rates

- It is important to enter rates for a resource, even if they are estimates, as this allows Project to calculate the overall cost of a project.
- The cost of a resource may increase or decrease during the life of your project, and you need to be able to reflect these changes.
- Project allows you to enter up to 125 different cost rates for a resource and specify the date at which the new rates takes effect.

Editing Resource Costs

- Open the Resource Information dialog box.
- Click on the Costs tab.
- Enter additional information in the **Cost rate table** section of the **Costs** tab. You may enter 25 rates and dates in each of the five tabs in the **Cost rate tables** section:



Entering Notes

Entering Notes

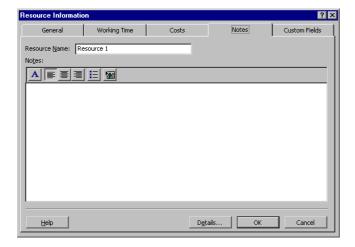
 You use resource notes in much the same way as task notes. They allow you to attach readily available, additional information to a resource.

To enter a Resource Note

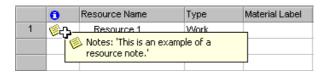
In the Resource Sheet view, choose Project > Resource Notes

OR right-click on the resource and select **Resource Notes** from the drop-down menu

OR double-click on the resource and click on the **Notes** tab in the **Resource Information** dialog box:



- Use the area provided to enter your notes. You can use the formatting tools provided to format your note.
- Click OK to save and attach the note to your resource.
- Notice the note symbol in the Indicator column of the Resource Sheet view. Hover your mouse cursor over it to display the note:



Assigning Resources to a Task

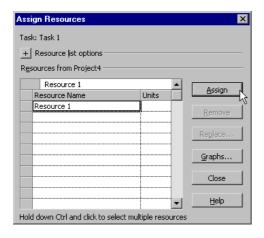
Assigning with the Assign Resources Dialog Box

- In the Gantt Chart view, click on the task you would like to assign the resource to.
- To open the Assign Resources dialog box, from the main menu, choose Tools > Assign Resources

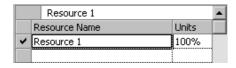
OR click on **Assign Resources** icon ^{SS} on the **Standard** toolbar

OR press the Alt + F10 key combination.

Highlight the resource you would like to assign and click on Assign:



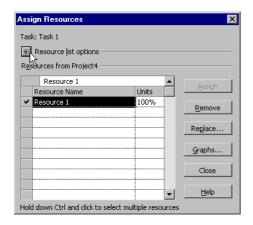
• A **check-mark** will appear to the left of the resource when it has been assigned:



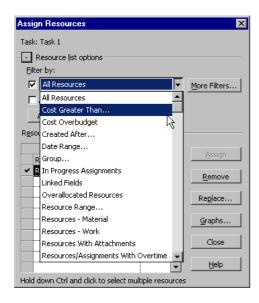
 Project automatically sets the **Units** to 100%, but you may assign any percentage of use to the resource.

Using the Resource List Options

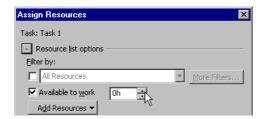
- There are several tools available to assist you in choosing which resource to assign to a certain task.
- In the Assign Resources dialog box, expand the Resource list options section by clicking on the plus sign button:



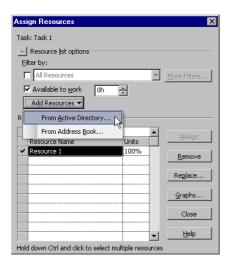
- This allows you to filter your resources to meet the criteria you specify.
- If you check the **Filter by** box, you can select a filter from a long list provided by Project, or create your own filter by clicking on **More Filters**:



• If you check the **Available to work** box, you can enter the number of hours you will need a resource. Project then searches and calculates remaining time for a resource. Resources which are available for the same or greater amount of hours specified will appear in the list:



 If you click on the Add Resources button, you can select a resource from either an Active Directory or an Address Book:



Assigning in the Gantt Table View

• It is easy to assign resources using the Gantt Table view, although the detailed information in the Assign Resources box cannot be entered.

To assign a resource in the Gantt Table view

- Select the task you would like to assign a resource to.
- Click on the down arrow in the Resource Names field.
- Select the resource you would like to assign from the drop-down menu:



Review Questions

How would you:

- Create a resource list?
- Enter working time?
- Enter costs?
- Enter notes?
- Assign resources to a task?

Views

When you have completed this learning module you will have seen how to:

- Use the Calendar view
- Use the Gantt Chart view
- Use the Network Diagram view
- Use the Task Usage view
- Use the Tracking Gantt view
- Use the Resource Graph view
- Use the Resource Sheet view
- Use the Resource Usage view

Introduction to Views

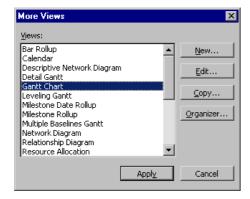
- Now that you are familiar with the basics of Project and know how to enter the
 components of a project, you must learn how to view the information. The different
 views in Project allow you to see the project from a variety of perspectives and focus on
 different aspects. This allows you to understand, visualise, and communicate your
 project better.
- You can use most views to enter and edit information, although some views can only display information.
- All views are made up of three basic components:

Chart or graph - information is represented by pictures.

Sheet - information is represented in a table format, similar to a worksheet.

Form - information about a single item is represented as it might be on a paper form.

Views can be accessed by selecting View from the main menu. The most common views are listed in the drop-down menu. All other views (all 24 of them!) can be accessed by selecting View > More Views from the main menu. The More Views dialog box opens, which allows you to create, edit, copy, organise and apply any view:



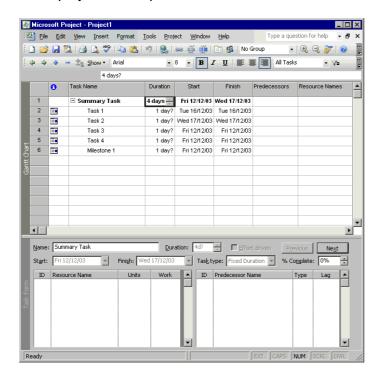
 A quick way to access the common views is using the View Bar. It is a toolbar which contains icons for eight of the most common views and an icon to access More Views:



- To show/hide the View Bar, from the main menu, choose View > View Bar. A check
 mark will appear beside View Bar if it is selected, and it will be displayed vertically on the
 left side of the window.
- The window can be split in order for you to see more than one view at a time or use views in combination.

To Split the Window

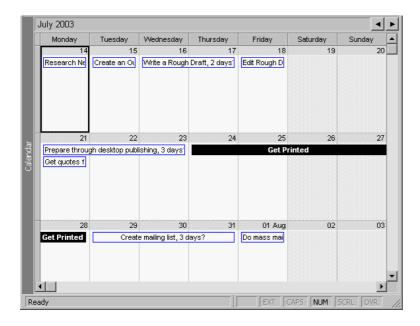
To split the window, from the main menu, choose Window > Split. The window will be divided into two parts. You can then select the view you would like to see in each of them by clicking in either the top or bottom portion of the window and selecting a view to be displayed in that portion of the window:



Using the Calendar View

Applying the Calendar View

- The calendar view is useful for a general overview of what needs to be done on a specific day.
- The calendar view uses a monthly format to show scheduled tasks:



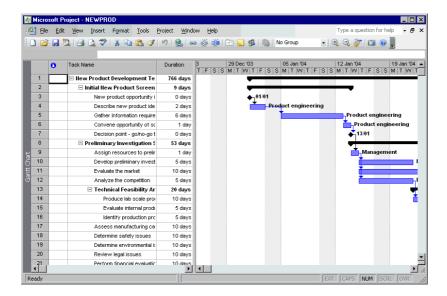
- Tasks are shown by a bar stretching over the amount of days allocated for the task.
- A solid black bar shows milestones.
- You can scroll through the months by using the arrow buttons on the top right corner of the windows:



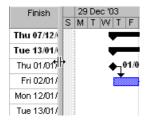
Using the Gantt Chart View

Applying the Gantt Chart View

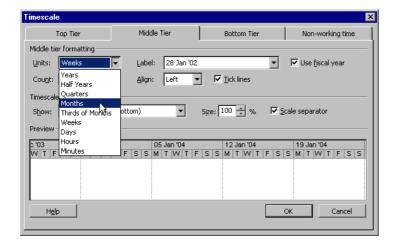
- The **Gantt Chart** view is useful for entering task information and viewing the timing and relationship between tasks.
- The **Gantt Chart** View is the default view in Project. It consists of the **Gantt table** (on the left) and the **Gantt Chart** (on the right). The Gantt table is made up of columns of information, and the Gantt Chart is the graphic representation of the information entered:



 The two windows can be resized so that you can view a larger or smaller portion of the window. To resize, simply hover your mouse cursor over the grey vertical divider until it becomes two lines with arrows pointing outward. Click and drag the line until it is in the position you desire:



• The timescale at the top of the Gantt Chart is set to show weeks (in the middle tier) and days (in the bottom tier) as the default. However, you can adjust it to show any timescale you wish. Double-click on the timescale to open the Timescale dialog box. You can use the Timescale dialog box to format any tier on the time scale. A preview of your changes is shown in the bottom portion of the dialog box:



You can also zoom in or out to view larger or smaller time increments in the Gantt Chart.
 To zoom in or out, from the main menu, choose View > Zoom. The Zoom dialog box is displayed:



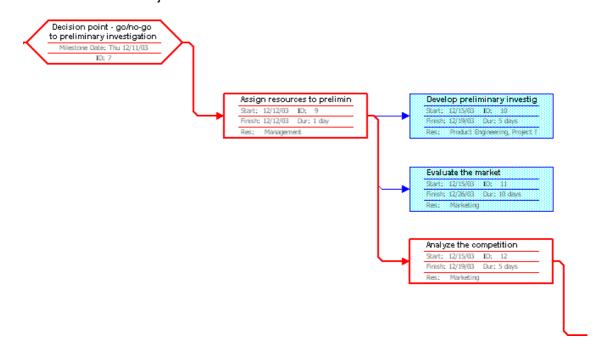
- Select an option from the list or use the **Custom** option to create your own.
- Click OK

OR use the Zoom In sor Zoom Out sicons on the Standard toolbar.

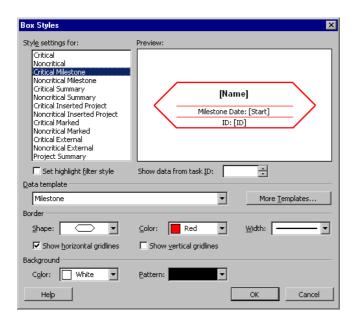
Using the Network Diagram View

Applying the Network Diagram View

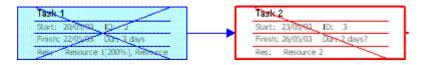
 The Network Diagram view is useful for analysing the general workflow and relationships between tasks. The Network Diagram view replaced the PERT chart in older versions of Project:



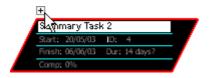
- It is a flowchart made up of nodes. Each node represents a task, and contains the task name, duration, task ID, start date, finish date and resources (if a resource has been assigned).
- Different shaped nodes represent different types of tasks. You can determine the
 meaning and change the format of the shape by choosing Format > Box Styles from the
 main menu. The Box Styles dialog box opens with available options:



• If a task is in progress, a diagonal line appears through the node, and if the task is complete, a crossed diagonal line appears:



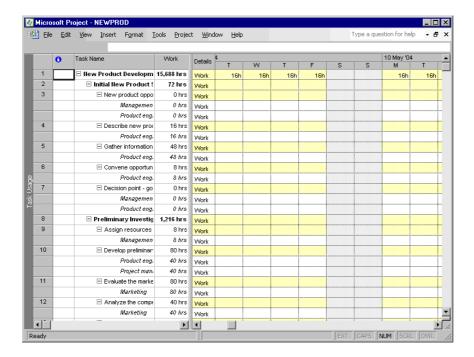
• You can show or hide details by clicking on the cross which appears on the upper left corner of a summary node:



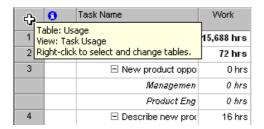
Using the Task Usage View

Applying the Task Usage View

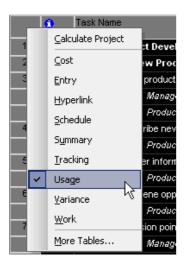
 The Task Usage view is useful for showing and organising assigned resources under each task. It is also used to set resource work contours (discussed later):



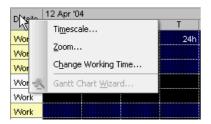
• By default, the **Task Usage** table is shown in the left pane. To choose a different table, click on the **select all button** at the top left corner of the table:



Right-click and select the view you wish to see:



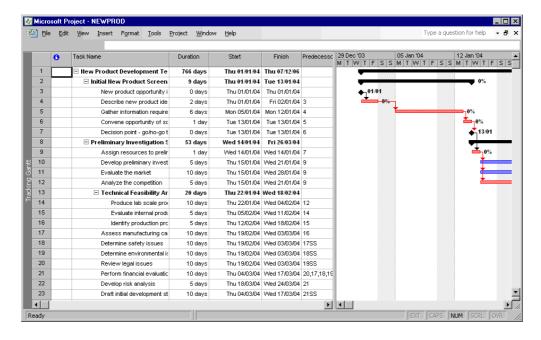
Work is shown in the Details section in the right pane. To select different options for the
Details section, click on the select all button and right-click. This gives you access to
the Timescale, Zoom and Change Working Time dialog boxes:



Using the Tracking Gantt View

Applying the Tracking Gantt View

 The Tracking Gantt View is useful for comparing the baseline schedule and the actual schedule (baseline will be discussed in the Project 2003 Intermediate Level Training Manual). It shows a task list in the left pane and the Tracking Gantt chart in the right:

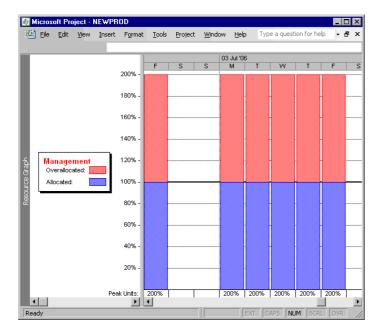


 A black bar in the Tracking Gantt view represents summary tasks. When a task is in progress, a striped bar appears below it, representing work done and the percentage of work done is displayed to the right of the bar.

Using the Resource Graph View

Applying the Resource Graph View

 The Resource Graph view is useful for supplying a quick visual representation of resource allocation. It can be used to detect overallocation, percentage of total work time each resource is assigned to, and resource costs:

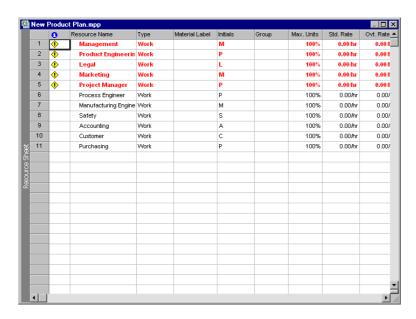


- You can only view one resource at a time. To look at a different resource, click on the scroll arrows at the bottom of the left pane.
- This view is especially useful when used in combination with another view (by splitting the window), as you can get an overview of your resource allocation at a glance.

Using the Resource Sheet View

Applying the Resource Sheet View

 The Resource Sheet view is useful for viewing, entering, and editing resource information. It contains detailed resource information in a worksheet format:

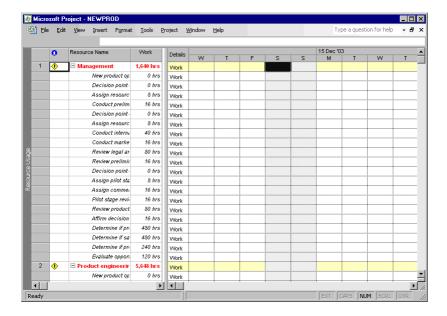


- This view can be very helpful in determining which group a resource belongs to, as groups are clearly shown.
- If an overallocation exists, a **warning flag** is displayed in the **Indicator** column. In addition, the resource appears in red.

Using the Resource Usage View

Applying the Resource Usage View

 The Resource Usage view is useful for seeing each resource and the tasks assigned to that resource:



- This view can be used for entering and editing resource information, or assigning tasks.
- To assign or reassign a task, drag and drop between resources.
- A warning flag appears in the Indicator column if an overallocation exists.

Review Questions

How would you:

- Use the Calendar view?
- Use the Gantt Chart view?
- Use the Network Diagram view?
- Use the Task Usage view?
- Use the Tracking Gantt view?
- Use the Resource Graph view?
- Use the Resource Sheet view?
- Use the Resource Usage view?

Printing Reports

When you have completed this learning module you will have seen how to:

- Use print preview
- Use page setup
- Use the print dialog box
- Start the report generator
- Use the different types of reports
- Use the Project Guide for Printing wizard
- Customise reports

Viewing and Printing Reports

- To keep others informed of your project, it is sometimes necessary to print views or reports.
- Views and reports are designed to show different information and highlight different
 aspects of the project. For example, management would require different information
 than stakeholders or accountants, etc. Not all information is relevant to everyone, so it is
 important to be able to present the appropriate data to the right people.
- Reports can also display information in a format which is more familiar to the person who
 is viewing it.

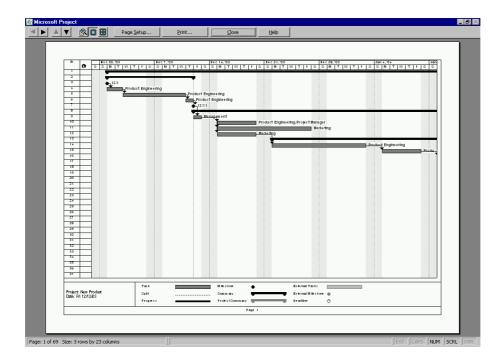
Using Print Preview

Understanding Print Preview

- Print Preview shows the document exactly as it will appear when printed.
- To display the print preview window, click on Print Preview icon on the Standard toolbar

OR from the main menu, choose **File** > **Print Preview**.

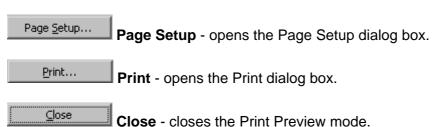
This is an example of a Gantt Chart in print preview:



• A **toolbar** is available to navigate in **Print Preview** mode:

Scroll arrows - displays the previous page, next page or page above or below the currently displayed page.

- Zoom Button displays an enlarged view of the portion of the current page.
- Full page button displays one full page.
- Multiple pages button displays all the pages of the current view.

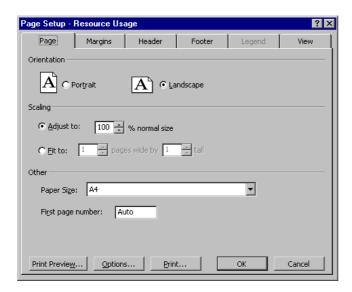


Help - opens Project Help.

Understanding Page Setup

Using Page Setup

 The Page Setup dialog box allows you to customise your document to your specifications and/or needs. To display the Page Setup dialog box, from the main menu, select File > Page Setup:



- The Page tab allows you to select orientation, scaling, paper size, and page numbering.
- The Margins tab allows you to set the margins and border options.
- The **Header** tab allows you to insert and edit headers.
- The Footer tab allows you to insert and edit footers.
- The **Legend** tab allows you to choose options for the legend which appears on the report when printed.
- The **View** tab allows you to choose various options regarding printing.
- The Page Setup dialog box also gives you access to Print Preview, Options (printer options) and the Print dialog box.

Understanding the Print Dialog Box

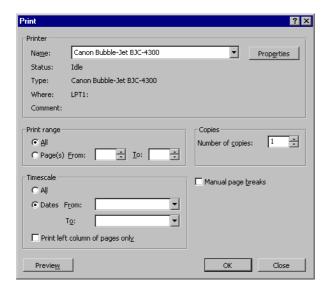
Using the Print Dialog Box

To print, click on Print icon on the Standard toolbar

OR from the main menu, choose File > Print

OR press the **Ctrl + P** key combination.

This opens the **Print** dialog box:



- The Printer section of the dialog box allows you to choose which printer you would like to use from a drop-down menu, and displays basic information regarding the printer you choose.
- The **Print** range allows you to select which pages you would like to print.
- The **Copies** section allows you to choose how many copies you would like to print.
- The **Timescale** section allows you to select the dates you would like to include in the report.
- The Print dialog box also gives you quick access to the Print Preview window.

Starting the Reports Dialog Box

Understanding the Reports Dialog Box

 The Reports dialog box is the launching point for all reports. It gives you access to the six main categories of reports: Overview, Current Activities, Costs, Assignments, Workload and Custom:



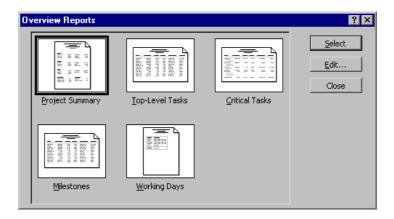
- To open the Reports dialog box, from the main menu, choose View > Reports.
- To select one of the different types of reports, click on the name of the report category and then click Select

OR double-click on it.

Understanding the Different Types of Reports

Using Overview Reports

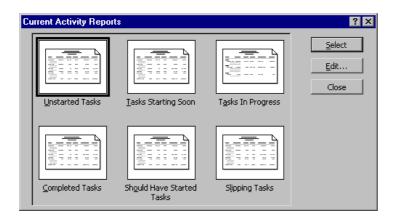
- To display the Overview Reports dialog box, from the main menu, select View > Reports.
- There are five types of Overview Reports: Project Summary, Top-Level Tasks, Critical Tasks, Milestones and Working Days:



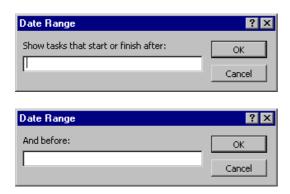
- Project Summary shows top-level information about the entire project including dates, duration, work, costs, task status, and resource status.
- Top-Level Tasks shows the summary tasks at the highest level as of the current date.
- **Critical Tasks** shows the status of the tasks on the critical path and the task's duration, start and finish dates, assigned resources, and predecessors and successors.
- Milestones shows the duration, start and finish dates, predecessor and successors, and assigned resources for each milestone.
- Working Days shows the base calendar information along with exceptions to the calendar.

Using Current Activity Reports

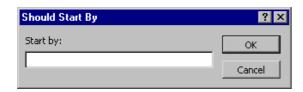
 There are six Current Activity Reports: Unstarted Tasks, Tasks Starting Soon, Tasks In Progress, Completed Tasks, Should Have Started Tasks and Slipping Tasks:



- **Unstarted Tasks** shows tasks which have not yet been started, or tasks sorted by their planned start date. It also shows duration, predecessor, and resource information.
- Tasks Starting Soon shows tasks which start within the dates which you enter in the Date Range dialog boxes. Specify the earlier date in the first box, click OK, and the later date in the second, and click OK again:



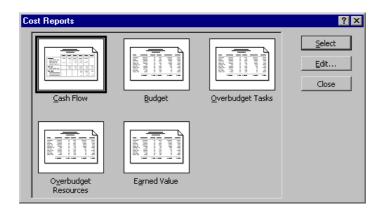
- Tasks in Progress shows tasks which have been started, but are not yet finished. It also shows duration, start and planned finish dates, predecessors, and resource information.
- Completed Tasks shows all finished tasks, and includes the actual start and finish dates, percent complete, cost, and work hours.
- Should Have Started Tasks shows all tasks which should have started by the date you
 enter in the Should Start By dialog box. The date you enter determines which tasks are
 shown in the report. It also includes planned start and finish dates, baseline start and
 finish dates, and variances for start and finish dates:



• **Slipping Tasks** shows tasks which have started behind schedule or have been rescheduled from the baseline start dates. It also includes planned start and finish dates, baseline start and finish dates, and variances for start and finish dates.

Using Cost Reports

• There are five Cost Reports: Cash Flow, Budget, Overbudget Tasks, Overbudget Resources and Earned Value:



- Cash Flow shows costs, sorted by task, in weekly time increments.
- **Budget** lists tasks and the budgeted costs. It also includes baseline cost, variance, and actual costs.
- Overbudget Tasks shows tasks which are overbudget. It also includes cost, baseline, variance, actual cost, and remaining cost.
- Overbudget Resources shows resources which will be overbudget according to baseline estimates and the current progress of the project.
- **Earned Value** shows the status of the cost of each task when compared to the actual costs. The following table explains the column headings of this report:

BCWS - Budgeted Cost of Work Scheduled

BCWP - Budgeted Cost of Work Performed

ACWP - Actual Cost of Work Performed

SV - Schedule Variance

CV - Cost Variance

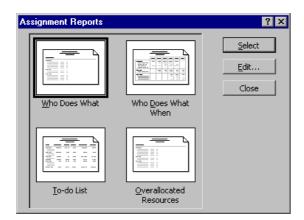
BAC - Budgeted at Completion

EAC - Estimate at Completion

VAC - Variance at Completion

Using Assignments Reports

• There are four Assignments Reports: Who Does What, Who Does What When, To-do List, and Overallocated Resources:



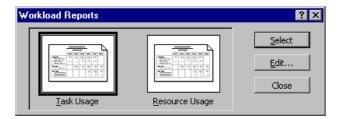
- Who Does What shows resources and their assigned tasks, the amount of work planned for each task, planned start and finish dates, and resource notes.
- Who Does What When shows daily work scheduled for each resource on each task.
- **To-do List** shows tasks assigned to the resource which you specify in the Using Resource dialog box. Tasks are listed on a weekly basis:



 Overallocated Resources shows resources which are overallocated, their tasks, and the total hours of work assigned to them. It also shows task details.

Using Workload Reports

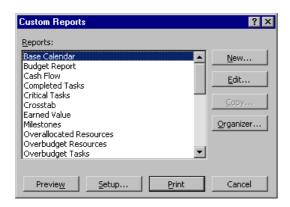
There are two Workload Reports: Task Usage and Resource Usage:



- **Task Usage** shows tasks, resources assigned to each task, and the amount of work assigned to each resource. Information is shown in weekly increments.
- **Resource Usage** shows resources and tasks assigned to them, as well as the amount of work assigned to them. Information is shown in weekly increments.

Using Custom Reports

 There are three custom reports listed among the standard reports in the Custom Reports dialog box: Crosstab, Resource and Task. You can only access these three reports from the Custom Reports dialog box:

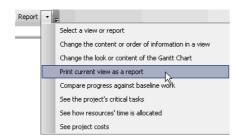


- The Crosstab report shows information about tasks or resources broken down by time periods.
- The **Resource** report shows resource information including ID number, name, initials, groups, maximum units rate, accrual, base calendar, and code information.
- The **Task** report shows task information including ID number, name, indicator icons, duration, planned start and finish dates, predecessors, and assigned resources.

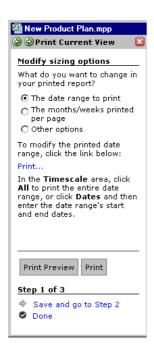
The Project Guide for Printing Wizard

Using the Project Guide for Printing Wizard

- Project 2003 has added a new feature to the Report topic in the Project Guide Print current view as a report.
- This allows you to print exactly what you see on the screen as a report which further customises printed reports.
- From the Project Guide toolbar, select **Report > Print current view as a report**:



• This will open the **Print Current View** Pane:



• There are three steps in the process. You can choose to preview or print the report at any stage during the steps by clicking on the buttons in the lower half of the pane:



- In Step 1, select the number of pages you would like to see in your report.
- Click on Save and go to Step 2 to continue.
- In Step 2, choose the sizing of your report.
- Click on Save and go to Step 3 to continue.
- In Step 3, choose the header, footer, or legend options you desire.
- Click on Save and go to Step 4 to continue.
- In step 4, make any additional modifications you would like to see in your report.
- Click **Print** to print your report.
- This will open the **Print** dialog box.
- Click **OK** to print.

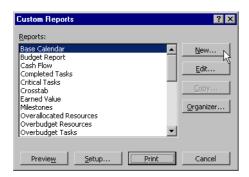
Customising Reports

Using Customised Reports

- You can customise any report which has been covered in this chapter to suit your particular needs. You can create a new report or edit an existing report.
- Depending on which report you are customising, different dialog boxes are displayed to assist you in changing formatting, field information, etc.

Creating a New Report

• To create a new report, click **New** in the **Custom Reports** dialog box:



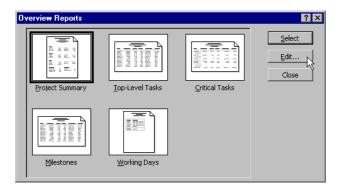
- Project offers four formats to base your new report on: Task, Resource, Monthly Calendar, and Crosstab.
- Select the report type you would like to create from the **Define New Report** dialog box and click **OK**:



• Depending on the type you select, the appropriate dialog box appears to assist you in building your report.

Editing Existing Reports

• You can edit any report by selecting **Edit** from any **Report** dialog box:



 Depending on which report you are editing, the appropriate dialog box appears to assist you.

Review Questions

How would you:

- Use print preview?
- Use page setup?
- Use the print dialog box?
- Start the report generator?
- Use the different types of reports?
- Use the Project Guide for Printing wizard?
- Customise reports?